## REPORT AND ACCOUNTS

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### DIRECTORS' REPORT

The directors have pleasure in submitting their report and the audited financial statements of the group for the year ended 30 September 1990.

### Principal activity

The principal activity of the group during the year was the marketing of computer systems and software and the maintenance of computer systems and other related engineering work.

### Trading results and dividend

The results for the period and the financial position of the group are shown in the annexed financial statements. The directors do not recommend the payment of a dividend.

### Post balance sheet event

On 1 October 1990 the trading activities of the group, together with the associated assets and liabilities, were transferred to the ultimate holding company.

### Company status

The company is not a close company as defined by the Income and Corporation Taxes Act 1988.

### Tangible fixed assots

Hovements in tangible fixed assets are shown in note 8 to the financial statements.

### Research and development

Group policy is to invest in product innovation and improvement at a level designed to enable it to retain and enhance its market position

#### Directors

The present directors are as follows:

Rd Jourt - Charman

P B Lindley

B R Wigley

H Peters - Appointed 22 January 1990

### DIRECTORS' REPORT (continued)

### Directors (continued)

Mr H Peters was appointed after the last Annual General Meeting, accordingly he retires; Mr B R Wigley retires by rotation and, being eligible, they both offer themselves for re-election.

### Interests in shares

None of the directors had any interest in the shares of the company at 30 September 1990 or 30 September 1989.

Mr R J Jowitt and Mr P B Lindley are also directors of Electronic Data Processing PLC, the ultimate holding company. Their interests in the shares of Electronic Data Processing PLC are shown in the statements of that company.

None of the directors during the period had a beneficial interest in any significant contract to which the company was a party.

### Auditors

In necordance with Section 385 of the Companies Act 1985, a resolution for the re-appointment of KPHG Post Harwick McLintock as auditors of the company is to be proposed at the forthcoming Annual General Meeting.

The proposed resolution will also give authority to the directors to determine the remuneration of the auditors.

> By order of the Board Secretary 7

J II GREEN

14 December 1990

## REPORT OF THE AUDITORS, KPMG PEAT MARWICK McLINTOCK, TO THE MEMBERS OF BUSINESS COMPUTER SYSTEMS PLC

We have audited the financial statements on pages 4 to 16 in accordance with auditing standards.

In our opinion the financial statements give a true and fair view of the state of the affairs of the Company and the Group at 30 September 1990 and of the profit and source and application of funds of the Group for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

KMG Pant Number De bulers

Chartered Accountants

Sheffield 14 December 1990

### ACCOUNTING POLICIES

The financial statements have been prepared under the historical cost convention and in accordance with s230 of and Schedule 4 to the Companies Act 1985.

The effects of events relating to the year ended 30 September 1990 which eccurred before the date of approval of the financial statements by the Board of Directors, have been included in the statements to the extent required to show a true and fair view of the state of affairs at 30 September 1990 and of the results for the period ended on that date.

### Basis of consolidation

The consolidated financial statements incorporate the accounts of Business Computer Systems PLC and all subsidiaries; such accounts are all made up to 30 September 1990. In accordance with the Companies Act 1985, s228(7), a separate profit and loss account of Business Computer Systems PLC is not presented, as the results of the company are disclosed in the consolidated profit and loss account.

### Turnover

Turnover represents the sales of goods and services at invoiced value excluding both value added tax and transactions between Greap companies.

### Deproclation

Depreciation is provided on a straight line basis so as to write off the cost of each fixed asset over its estimated life from the time it becomes operational at the following rates:

Computer equipment	252
Other plant and equipment	25%
Motor vehicles	257
Furniture and fittings	152

### Ferreign currency

Arounts receivable and payable in foreign currency have been translated at the closing rate of exchange. All exchange differences are taken to the profit and loss account.

### Botogred taxation

Provision is made for corporation tax deferred by timing differences only where there is a reasonable probability of such differences reversing and an actual corporation tax liability arising in the foreseeable future.

## ACCOUNTING POLICIES (continued)

### Research and development

Research costs and development expenditure relating to software products are written off in the year in which they are incurred. Development expenditure relating to specific hardware products and related operating systems is written off over the expected life of the product or three years, whichever is the shorter period.

### Leasing transactions

Rentals received under operating lease agreements are credited to profit and loss account on a straight line basis over the period of the lease. Rentals paid under operating lease agreements are debited to profit and loss account on the same basis.

### Stocks

Stocks are valued at the lower of cost and not realisable value.

### Deferred Income

Deferred income represents that portion of maintenance contracts taken out by customers but relating to a future period.

### Pension tests

(2)

The assets of the Electronic Data Processing PLC Group's two pension schemes are administered by trustees and are kept separate from those of the Group. Independent actuaries prepare valuations of these schemes at least every three years and in accordance with their recommendations, contributions are made which are charged to profits on a systematic and rational basis ever the expected remaining working life of the employees. Any differences between the actuarial valuation and the value of assets in a scheme are similarly charged or credited to profit before tax over the expected remaining working life of employees in the scheme. Pension liabilities due but unpaid at the year end are shown as other liabilities and charges in the financial statements.

# BUSINESS COMPUTER SYSTEMS PLC CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 30 SEPTEMBER 1990

	<u>Notes</u>	1990 2000	1989 £000
Turnover	1	7,503	6,463
Cost of sales		(3,163)	( <u>2,927</u> )
Gross profit		4,340	3,536
Distribution and marketing costs		(2,244)	(2,378)
Administration expenses		$(\underline{1,174})$	( <u>1,024</u> )
Trading profit	2-4	922	134
Interest receivable	5	•	4
Interest payable	6	(34)	(49)
Profit on ordinary activities before taxation		388	89
Taxation	7	(205)	*
Profit on ordinary activities after taxation	16	683 ******	89 tox costs scow
Amount set aside to reservos:			
The Company Subsidiaries		613 <u>70</u>	129 (40)
		683	89

The notes on pages 10 to 16 form part of these financial statements

STATE OF

# BUSINESS COMPUTER SYSTEMS PLC CONSOLIDATED BALANCE SHEET AS AT 30 SEPTEMBER 1990

	Notes	19 1000	0003	19 1000	<u>98</u> 0002
FIXED ASSETS Tangible assets	8	1000	15	1000	16
CURRENT ASSETS Stocks Debtors Cash at bank and in hand	10 11	263 2,306 126		565 2,083 2	
CREDITORS: Amounts falling due within one year	12	2,695 <u>(913</u> )		2,650 $(1,510)$	
NET CURRENT ASSETS			1,782		1,149
TOTAL ASSETS LESS CURRENT LIABILITIE	S		1,797		1,156
PROVISION FOR OTHER LIABILITIES AND GUARGES	13		(70)		(53)
DEFERRED INCOME	14		(584)		<u>(643</u> )
			1,143		460 nana
CAPITAL AND RESERVES Called up share capital	15		611		b11
Share premium Profit and loss account	16		25 507		25 ( <u>176</u> )
			1,143		460

Approved by the board of directors on 14 December 1990

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P B LINDLEY

Director

Director

The notes on pages 10 to 16 form part of these financial statements

### COMPANY BALANCE SHEET AS AT 30 SEPTEMBER 1990

	Notes	£000	90 £000	198 2000	89 £000
FIXED ASSETS Tangible assets Investments	8 9		15 _1		16 _1
CURRENT ASSETS Stocks Debtors Cash at bank and in hand	10 11	111 1,846 126	16	216 1,806 2	17
CREDITORS: Amounts falling due within one year	12	2,083 (873)		2,024 ( <u>1,510</u> )	
NET CURRENT ASSETS			1,210		<u>514</u>
TOTAL ASSETS LESS CURRENT LIABILITIE	ES		1,226		531
PROVISION FOR OTHER LIABILITIES AND CHARGES	13		(70)		(53)
DEFERRED INCOME	14		(210)		( <u>145</u> )
			946 *****		333
CAPITAL AND RESERVES Called up share capital Share promium Frofit and loss account	15 16		611 25 310		611 25 ( <u>303</u> )
			94 <b>%</b>		333

Approved by the board of directors on 14 December 1990

R J JONITT Director

P B LINDLEY Director

The notes on pages 10 to 16 form part of those financial statements

### CONSOLIDATED STATEMENT OF SOURCE AND APPLICATION OF FUNDS

### FOR THE YEAR ENDED 30 SEPTEMBER 1990

	<u>1990</u> £000	1989 £000
SOURCE OF FUNDS	2000	2000
Profit on ordinary activities		
before taxation	888	89
Adjustments for items not involving the movement of funds:  Depreciation and other amounts written off tangible and intangible fixed assets  Provision for pension liability	9 17	130 _53
FUNDS CENERATED BY OPERATIONS	914	272
APPLICATION OF FUNDS	7.03	
Purchase of Langible fixed assets	(8)	(9)
Corporation tax paid		_(7)
	906	263
	Erra	<b>8</b>
increase/(decrease) in working Capital	#nanh	B a With You (
Stocks	(302) 236	(175) 509
Debtors Creditors	294	307 132
WEARING STATES	No. 3 Pl	6 7 to 10 to 20 to 1
MOVEMENT IN NET LIQUID FUNDS	228	460
Decrease/(increase) in bank borrowings	554	(200)
Increase/(decrease) in each at bank and in hand	124	(3)
	906	263
	<b>E</b> ests	***

## NOTES (forming part of the financial statements)

### 1 TURNOVER

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The Group's turnover is derived wholly from within the United Kingdom from the principal trading activity.

### 2 TRADING PROFIT

Trading profit is stated after charging:

reactif brotte to seared arrest contitues:	1000	1000
	1990 £000	1989 £000
Depreciation of fixed tangible assets	9	17
Amortisation of development costs	-	113
Research and development in the current year	97	100
Auditors' remuneration	22	27
Rentals payable under operating leases	508	498
Exceptional costs relating to High Court action	83	223
	36.36.00	冷無機
employees	1990	1989 £000
Staff costs during the year were:	0003	LUUU
Wages and salaries	2,206	2,002
Social security costs	178	201
Other pension costs	63	66
	2,447	2,269
	TERMINA.	<b>建造物的</b>

The average number of persons employed by the Group during the year was 119 (1989 - 144).

The number of employees, other than directors of the company, with employees in the period at a rate in excess of £30,000 per annum was as follows:

	1000	1989
	Number	Number
£30,001 - £35,000	ን	2
£35,001 - £40,000		1
£40,001 - £45,000	<u></u>	<u> </u>
£45,001 - £50,000	2	2
250,001 - 255,000	<b>45</b>	1
260,001 = 265,000	2	<b>139</b> 4
£70,001 - £75,000	) Emu	72.C1

## NOTES (continued)

is.	DIRECTORS' REMUNERATION	<u>1990</u> 2000	1989 £000
	Directors' emoluments (including pension contributions)	106	-
	-		

The amoluments of the Chairman amounted to fNil (1989 - fNil) and those of the highest paid director amounted to £67,104 (1989 - fNil).

1990

1989

The number of other directors whose empluments, excluding pension contributions, fell in each £5,000 bracket were as follows:

		Number	Number
	£0 = £5,000 £35,001 = £40,000	l 1 pearme	
5	INTEREST RECEIVABLE	1990 1000	<u>1989</u> E000
	Bank interest	**************************************	4, hess
6	interest payable	000 <u>0</u>	1989 £000
	Bank interest	34 4884	49 ***
7	TAXATION	<u> 1990</u>	1989 2000
	United Ringdom corporation tax at 35% (1989 - 35%) on the profit for the year	205	:≠- 123 125 125

The tax charge for the year has been reduced by \$160,000 as a result of tax lesses. At 30 September 1990 there were no tax lesses available for carry forward (1989 - approximately \$459,000).

## NOTES (continued)

### 7 TAXATION (continued)

### Deferred taxation

The Group has a potential deferred tax asset made up as follows:

	<u>1990</u> 2000	1989 £000
At 35% (1989 - 35%) Accelerated capital allowances Other timing differences Tax losses carried forward	(10) (25) —	(12) (19) ( <u>184</u> )
	(35)	(215)

No provision has been made.

### 8 FIXED ASSETS - TANGIBLE ASSETS

が行うできるなどのではいるというというできているというとはない。

Group and company	Computer equipment £000	Other plant and equipment £000	Total £000
Cost: At 1 October 1989 Additions	88	230 	318 
At 30 September 1990	88	238	326
	Were the second	\$1.200,000 ma	-
Accomulated depreciation: At 1 October 1989 Charge for the year At 30 September 1990	88 ***********************************	214 9 223	302 9 311
Not book value: At 30 September 1990	to 花的能力機能	15 ໝວສ	15
At 30 September 1989	## (## (## (## (## (## (## (## (## (##	16 ====	<u> </u>

Neither the company nor the Group had any capital commitments at 30 September 1989.

## NOTES (continued)

9	FIXED ASSETS - INVESTMENTS	<u>1990</u> £	<u>1989</u> £
	Shares in subsidiaries at cost	200	200
			**************************************

The company owns the whole of the called up share capital of the following subsidiaries, both of which are incorporated in Great Britain:

Business Computer Services Limited - involved in the provision of computer maintenance services

Business Computers Limited - dormant

10	STOCKS	Group		Company	
-		1990 £000	989 0003	19 <u>90</u> £000	1989 £000
	Finished goods and computer equipment. Consumables	$\frac{260}{3}$	555 10	$\frac{108}{3}$	206 10
		263	565	111	216
		<b>加热</b>	遊遊響	1222	

The replacement cost of stocks does not differ materially from the balance sheet valuation.

11	DERTORS	Group		Company	
		1990	1989	1990	1989 1000
	Amounts falling due within one years	1000	0003	£000	1000
	Trade dobtors	1,762	1.789	1,226	1,473
	Amount owed by parent company	457	155	457	155
	Amount owed by subsidiary company	•	*	76	41
	Corporation tax	•	13	120	11
	Other debtors	4	6	4	6
	Prepayments and accrued income	83	120	83	120
		2,306	2,083	1,846	1,806

## NOTES (continued)

12	CREDITORS		Group		Company	
		1990	1989	1990	1989	
		0003	0003	£000	0003	
	Amounts falling due within one year:					
	Bank overdraft		554	-	554	
	Trade creditors	399	530	399	530	
	Corporation tax	192	-	152	•	
	Other taxes and social security	99	173	99	173	
	Other creditors	<u>223</u>	<u>253</u>	223	253	
		913	1,510	873	1,510	
		<b>海 東 東</b>	<b>西斯北本</b> 鄉	EL M. M.	2222C	
13	PROVISION FOR OTHER LIABILITIES AND CHA		<u>'oup</u> 1989	Com 1990	pany 1989	
		0002	0003	0003	0002	
	Pension commitments	70	53	70	53	

The company participates in the two funded defined benefits pension schemes operated by the Electronic Data Processing Group. The level of contributions has been assessed in accordance with the advice of qualified actuaries, based on the pension costs across the group as a whole. Particulars of the latest actuarial valuations of the two schemes, which took place as at 1 August 1989 and 1 June 1987 respectively, are contained in the accounts of Electronic Data Processing PLC.

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14	DEFERRED INCOME	Gra	Group		<u>Company</u>	
		0001 0000	1989 £000	1990 1990	1989 £000	
	Due within one year	584	643	210	145	

0

This represents that portion of maintenance centracts taken out by customers but relating to a future period.

## NOTES (continued)

	15	CALLED UP SHARE CAPITAL			<u>1990</u> £000	1989 £000	
<b>3</b>		Authorised: 10,000,000 ordinary shares	of lop eac	h	1,000	1,000	
		Allotted, called up and fo	illy paid		611 ***	611 ***	
<b>(</b> )	16	PROFIT AND LOSS ACCOUNT			Group E000	Company £000	
١,		At 30 September 1989 Profit for the year			(176) <u>683</u>	(303) <u>613</u>	
<b>⊕</b>		At 30 Saptember 1990			507 ****	310 ###	
1	17	LEASING COMMITMENTS					
•		The commitment to payments operating leases is:		next twelve	1989		
		Contracts expiring:	Vehicles £000	Buildings £000	Vehicles COOO	Buildings £000	
0		Group					
		Within one year Between 2 and 5 years After more than 5 years	48 15	<u>213</u>	25 188	<u>213</u>	
<b>(</b>			E5 mentar	213 Walter	213	213	
		Company					
<b>.</b>		Within one year Between 2 and 5 years After more than 5 years	15 15	21.3 Value langer	610 610 610 610 610 610 610 610 610 610	<u> </u>	
_							

0

21

213

mon

60

213

## NOTES (continued)

### 18 HOLDING COMPANY

The ultimate holding company is Electronic Data Processing FLC, a company incorporated in Great Britain.

### 19 CONTINGENT LIABILITIES

There were no contingent liabilities at 30 September 1990.